

Appendix 1

Action Plan – Review of Highways, Lighting and Network Management

No	Recommendation	Proposed Actions/Progress	Success Measures	Responsibility	Date
1	The Council pursue the application for PFI Credits and, if successful, procure a private finance operator to deliver a street lighting replacement and maintenance programme.	Application for expression of interest was submitted to DfT on 7 December 2009. DfT advised that decision now expected second week in February 2010.	Acceptance of the Stockton Durham Partnership onto the shortlist for PFI credits. Business case submitted to DfT in September 2010.	Richard McGuckin	Review September 2010
2	If the Council are not successful with the application for PFI credits, further consideration is given to bring the street lighting service in-house to deliver expected efficiencies.	Detailed discussions have already taken place with Hartlepool and Darlington Borough Councils to develop a combined street lighting delivery partnership utilising in-house services. (Action dependent upon progress with PFI bid).	Assuming no PFI credits available for Stockton, framework for street lighting partnership will be developed over the summer of 2010.	Richard McGuckin	Review March 2010
3	Detailed exploration of partnership working with other Tees Valley Authorities be closely considered in line with recommendation 2 above.	Opportunities for partnership working on bridge maintenance, structures and highway maintenance have also been subject to detailed discussions in particular with Darlington.	Evaluation of a Tees Valley highway alliance currently being considered by Tees Valley Chief Engineers. Further work ongoing liaising with Northamptonshire County Council on the Midland Highway Alliance Model.	Richard McGuckin	Review April 2010

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4	Funding mechanisms be considered through prudential borrowing or capital investment to bring forward the replacement of obsolete column stock, delivering a revenue energy and maintenance saving in line with recommendation 2 above.	Dependent on PFI outcome. Financial modelling already complete for prudential borrowing/capital investment.	Completion of cost benefit analysis and approval to proceed for replacement of obsolete column stock.	Brian Buckley	Review March 2010
5	Decommissioning of lit road signs and bollards, replaced with reflective equipment to provide a revenue energy saving.	Procedure now adopted and integrated into ongoing maintenance operations.	Reduction in energy usage.	Brian Buckley & Richard Bradley	Review March 2011
6	Further work be undertaken, in line with the commercial service EIT review to ensure that highway improvement works can be delivered in house on a commercial basis, to reduce the need to have to appoint delivery partners for capital highway works.	Detailed discussions ongoing regarding the principles around in-house delivery.	Effective use of internal resources.	Sue Daniels	Review March 2010

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7	Further work be undertaken to look at strengthening the links between the Network Management Duty and the Highway Inspection Service, currently delivered by Care for Your Area.	Limited progress at this stage.	Effective discharge of network management duty by ensuring highway inspection regimes are aligned with maintenance programmes.	Brian Buckley	Review September 2010
8	Bus shelter maintenance budget to be transferred to Direct Services from 2010/11.	Complete as part of 2010/11 budget setting.	N/A	Brian Buckley	March 2010
9	Highways related consultation be delivered through an electronic mechanism utilising internet and email communication where residents and customers are prepared to engage.	Two pilot schemes to be trialled in Q1 of 2010/11.	Reduction in officer time and support staff in co-ordinating consultation. Reduction in resources in terms of paper and postage.	Bill Trewick	Review June 2010